

**Victorious Academies Trust
(a company limited by guarantee
and not having a share capital)**

**Annual Report and Financial Statements
Company number 09323071
31 August 2018**

Contents

Reference and Administrative Details	3
Report of the Trustees	4
Governance Statement	15
Statement on Regularity, Propriety and Compliance	20
Statement of Trustees' Responsibilities in respect of the Trustees' Annual Report and Financial Statements	21
Independent Auditor's Report on the Financial Statements to the members of Victorious Academies Trust	22
Independent Reporting Accountant's Assurance Report on Regularity to Victorious Academies Trust and the Education and Skills Funding Agency	25
Statement of Financial Activities	27
Balance Sheet	28
Statement of Cash Flows	29
Notes to the financial statements for the year ended 31 August 2018	30

Reference and Administrative Details

Members	Ian MacKenzie (joined December 2017) David Artingstall (joined December 2017) John Bridge (joined December 2017) Robert Holt (resigned December 2017) Anne Ramsay (resigned December 2017) Carillion AMBS represented by Anne Toms (resigned December 2017)
Trustees	Ruth Dolan (appointed 10 th January 2018) Garry White (appointed 10 th January 2018) Dean McDonagh (appointed 10 th January 2018) Vicki Hewitt Lee (appointed 10 th January 2018) Rob Holt (appointed March 2018) Leanne Berry (appointed May 2018) Robert Holt (resigned December 2017) Anne Ramsay (resigned December 2017) Carillion AMBS represented by Anne Toms (resigned December 2017)
Company Secretary	Anne Ramsay (resigned December 2017)
Senior Management Team	
Chief Executive Officer	Karen Burns
Chief Finance Officer	David Thompstone
Chief Operations Officer	Nicky Wise
Company Name	Victorious Academies Trust
Principal and Registered Office	c/o Inspire Academy Mossley Road Ashton under Lyne OL6 9RU
Company Registration Number	09323071 (England and Wales)
Independent Auditor	Hallidays Group LTD, Riverside House, Kings Reach Business Park, Yew Street, Stockport, Cheshire, SK4 2HD
Bank	NatWest Bank Nottingham Smith St Branch 16 South Parade Nottingham NG1 2JX
Solicitors	Taylor Culshaw Limited 60 High Street Burnham on Sea Somerset TA8 1AG

Report of the Trustees

The Trustees, who act as directors for the purposes of company law, present their annual report together with the financial statements and auditor's report of the charitable company for the year ended 31 August 2018.

The financial statements have been prepared in accordance with:

- the accounting policies on pages 30 to 33 of this document;
- the Funding Agreement with the Secretary of State for Education and Skills;
- the charitable company's Memorandum and Articles of Association;
- the Companies Act 2006;
- the requirements of the Statements of Recommended Practice 'Accounting and Reporting by Charities' ('SORP 2016'); and
- the Academies Accounts Direction 2017 to 2018.

The Trustees present their annual report together with the financial statements and auditor's report of the charitable company for the period 1 September 2017 to 31 August 2018. The annual report serves the purposes of both a trustees' report, and a directors' report under company law.

The Trust operates three academies for pupils aged 3 to 11 serving three catchment areas in Tameside:

- Inspire Academy (which opened in September 2015) has a pupil capacity of 420 and a 52 FTE nursery. The Academy had 27 pupils in Nursery and 227 pupils across Reception, Year 1, Year 2 and Year 3 in the October 2018 pupil census.
- Discovery Academy (which opened in September 2016) has a pupil capacity¹ of 210 (although the building was built for a capacity of 420) and a 52 FTE nursery. The Academy had a roll of 25 pupils in Nursery and 78 across Reception, Year 1 and Year 2 in the October 2018 pupil census.
- Poplar Street Primary School joined the Trust in April 2018 and has a capacity of 443 and a 52 FTE Nursery. The academy had 37 pupils in Nursery and 413 pupils across all year groups in the October 2018 pupil census.

Structure, Governance and Management

Constitution

The academy trust (the Trust) is a company limited by guarantee and an exempt charity and is registered at Companies House under registration number 09323071. The charitable company's memorandum and articles of association are the primary governing documents of the Trust. The Trustees are also the directors of the charitable company for the purposes of company law.

Details of the Trustees who served during the year are included in the Reference and Administrative Details on page 3.

Members' Liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

Directors' Indemnities

The articles of association of the charitable company provide that every Trustee or other officer or governor or auditor of the Trust may be indemnified out of the assets of the Trust against any liability incurred by him/her in that capacity in defending any proceedings, whether civil or criminal, in which judgement is given in favour or in which he is acquitted or in connection with any application in which relief is granted to him/her by the court from liability for negligence, default, breach of duty or breach of trust in relation to the affairs of the Trust.

Principal Activities

The company was incorporated on 21 November 2014. The Trust's objective is to combine educational expertise with business and commercial understanding, supporting Academy staff to focus on core teaching and learning and less so on administration and estates management. The Trust will support children and young people to achieve educational success, offering direct access to the world of employment in order to inspire and motivate them to excel and strive for the highest goals in life.

Method of Recruitment and Appointment or Election of Trustees

Trustees are appointed for a term of office for four years with the exception of the Chief Executive Officer who is appointed by virtue of their position. Trustees remaining eligible may be re-appointed or re-elected. The Trustees are appointed by the Members and are selected to ensure a broad range of skills and expertise across the Trust Board as noted by the DfE. The numbers of Trustees is increasing as the number of academies increases within the Trust.

Name (date appointed):	Role:	Expertise:
David Artingstall (Dec 2017)	M	Strategic support / legal / business / financial / contracts / HR / commercial.
John Bridge (Dec 2017)	M	Strategic planning / change management / finance / business / HR / governance.
Ian McKenzie (Dec 2017)	M	Strategic support / governance / legal / business / financial / HR / commercial.
Rob Holt (March 2018 - Chair)	M / T	Strategy, management and leadership, / commercial / finance / governance / risk / process and reporting.
Leanne Berry (May 2018)	T	Finance and Governance
Karen Burns (Jan 2018 ex officio role as Chief Executive Officer)	T	Leadership / educational improvement / governance / finance / HR / data handling.
Ruth Dolan (Jan 2018)	T	Leadership / governance / national and local context / educational improvement.
Vicki Hewitt-Lee (Jan 2018)	T	Leadership / educational improvement / finance / HR and data handling.
Dean McDonagh (Jan 2018)	T	Data management and handling / educational improvement.
Garry White (Jan 2018)	T	Organisational development / leadership / governance / educational improvement, finance / HR / data handling.
TBC 2018 / 2019	T	HR / Organisational Development
TBC 2018 / 2019	T	Estates / IT / Asset Management
TBC 2018 / 2019	T	Marketing / PR
TBC 2018 / 2019	T	Strategic partnering

Trustees appoint Governors on the Local Governing Boards for the contributions that they can make to the running of the academies. The term of office for any Governor on the Local Governing Boards is also four years. The Headteacher / Principal of each Academy is appointed by virtue of their position.

Policies and Procedures Adopted for the Induction and Training of Trustees

All Trustees have a strong background and experience of governance, education and / or business. Following appointment new Trustees undertake an induction programme to familiarise themselves with the Trust and their responsibilities as Trustees relative to their previous experience. Trustees are invited to session run specifically for Governors and are provided with copies of policies, procedures, minutes, accounts, budgets, plans and other documents that they will need to undertake their specific roles. There are opportunities for networking and sharing of good practice between individuals in different areas of Trust governance. Trustees receive training as appropriate to their roles and responsibilities as Trustees. In addition to support their work all Trustees are provided with Gold membership of the National Governors Association.

Organisational Structure

The Trust has set out its structure and decision making processes in an Approach to Governance document, which includes terms of reference for the Members, the Trust Board, the Local Governing Boards and their

committees and a full scheme of delegation. The Trustees keep the governance structure under review and adapt it in line with the development of the Trust.

The Trust consists of Members, Trustees and Governors across the three academies within the Trust. The Trust Board is responsible for the strategic direction of the Trust and has overall responsibility for the academic standards, financial management, assets and resources, along with appointment of senior staff. From September 2018 the Trust Board will be supported by two committees: Academic and Improvement and Finance and Business. The Chief Executive Officer of the Trust carries out the role alongside the Executive Principal role at Inspire and Discovery Academies. The Chief Executive also carries out the role of Chief Accounting Officer for the Trust.

In January 2018 the Trust held a launch meeting with Members and Trustees and subsequently separate Members meetings and Trust Board meetings. Between January 2018 and August 2018 the Trust Board carried out the role of the Finance and Business and the Academic and Improvement Boards.

At Inspire Academy the Local Governing Board was supported by a Finance and Resources Committee, a Staff and Pupil Well Being Committee, a Pay Review and Appeals Committees. They have met termly with a constitution of nine Governors as follows:

- The Chair of Governors, appointed by the Trust;
- A Trust governor;
- The Principal / Head teacher;
- Two parent governors;
- Two staff governors; and
- Two community governors.

At Discovery Academy the Local Governing Board has met termly to carry out all of its delegated functions with a constitution of eight Governors as follows:

- The Chair of Governors, appointed by the Trust;
- A Trust governor;
- The Principal / Head teacher;
- One parent governors;
- One staff governors;
- Two community governors; and
- One co-opted governor.

Poplar Street joined the Trust in April 2018. At Poplar Street the Local Governing Board was reconstituted with a constitution of ten Governors as follows:

- The Chair of Governors, appointed by the Trust;
- A Trust governor;
- The Principal / Head teacher;
- Two parent governors;
- Two staff governors; and
- Three community governors.

Staffing appointments are made at Local Governing Board level with the exception of senior staff (Headteachers / Principals) where the appointment involves Trust level support.

Senior leadership at the Academies includes Associate Principals / Headteacher, and where appropriate Deputy / Assistant Principals / Headteachers. Middle management at the academies includes phase / subject leaders, with TLR's where appropriate. These leaders have the delegated responsibility for the day-to-day operation of particular areas of the academies.

Systems, processes and procedures for financial management, HR and governance / administration are undertaken at Academy level but supported and overseen by the Trust Core Team comprising the Chief Executive, the Chief Finance Officer and the Chief Operations Officer.

Arrangements for setting pay and remuneration of key management personnel

Trustees are not paid by the Trust.

The Chief Executive Officer of the Trust is paid in line with the Joint Advice on School Teachers Pay (STPCD) taking into account the nature of the post, the level of qualifications, skills and experience required, market conditions and the wider context of the Trust and wider education system. Pay progression or discretionary payments are determined by the Trust Board on the basis of a successful annual appraisal demonstrating a sustained and high quality of performance and in which objectives relating to the Trusts leadership and management have been addressed.

Academy Headteachers / Associate Principals along with schools teachers working for the Trust are paid in line with the Joint Advice on School Teachers Pay (STPCD) – agreed with NUT, ATL, NAHT, ASCL, UCAC and Voice and in line with the Trust's Pay Policy. Teaching support staff and administrative support are paid in line with NJC pay and conditions.

The Chief Executive Officer carries out performance reviews on senior staff at the Academies on an annual basis and members of the senior leadership team manage the process with teaching, support and administrative staff. The Academies will present proposals for the pay progression of staff where appropriate.

Pay Review committees are held at each Academy to agree pay levels for staff on an annual basis.

Related Parties and other Connected Charities and Organisations

Carillion Academies Trust was established and supported by Carillion Plc from inception to December 2017. Since January 2018 there have been no related parties which control or significantly influence the decisions and operations of the Trust.

Details of related party transactions between September 2017 and December 2017 are disclosed in the notes to the accounts.

Objectives and Activities

Objects and Aims

Victorious Academies Trust has the following objectives and aims:

- a. to advance for the public benefit education in the United Kingdom, in particular but without prejudice to the generality of the foregoing, by establishing, maintaining, carrying on, managing and developing schools offering a broad and balanced curriculum ("the mainstream Academies") or educational institutions which are principally concerned with providing full-time or part-time education for children of compulsory school age who, by reason of illness, exclusion from school or otherwise, may not for any period receive suitable education, unless alternative provision is made for them ("the alternative provision Academies") or 16 to 19 academies offering a curriculum appropriate to the needs of its students ("the 16 to 19 Academies") or schools specially organised to make special educational provision for pupils with Special Educational Needs ("the Special Academies"); and
- b. To promote for the benefit of the inhabitants of the areas in which the Academies are situated the provision of facilities for recreation or other leisure time occupation of individuals who have need of such facilities by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving the condition of life of the said inhabitants.

The Trust has a vision for education that builds pathways for all, focusing on personal strengths, academic progress, character development and progress to employment. This is linked to lifelong learning, professional development and community involvement. The Trusts ambition is to remove barriers to achievement and to inspire individuals by setting their learning in the context of their future aspirations.

The Trust wishes to:

- Create a sustainable multi academy trust based initially in the north-west from Tameside.
- Create a cluster of schools based around the targeted basic needs new build academies where school to school collaboration is championed.

- Encourage 'Good' schools to join the Trust to establish a beacon of excellence and then to provide support to other schools to improve outcomes and opportunities for more pupils.

The Trust has the following values:

- Inspiring – Encouraging all to be as creative and motivating as possible;
- Discovering – Seeking opportunities to expand knowledge and experience;
- Caring – Providing support and guidance for the whole school community;
- Improving – Striving to better ourselves at all times; and
- Achieving – Teaching to attain aspirational targets.

Objectives, Strategies and Activities

Public Benefit

In setting the Victorious Academies Trust objectives and planning its activities, the directors have given careful consideration to and have complied with the Charities Act 2011 and the Charity Commission's general guidance on public benefit and to its supplementary public benefit guidance on advancing education. The Trust aims to advance for the public benefit primary education. In particular by establishing, maintaining, managing and developing academies, offering the national curriculum whilst recognising and supporting the individual character and community of each academy.

The Trust provides opportunities for children, their parents, their stakeholders and the local communities that are served by the academies through a range of extra-curricular activities and opportunities.

As a Trust our focus is on collaboration, developing mutual support across our academies, with our academies still forming part of their local cluster of schools and also within a wider local authority context.

Strategic Report

Achievements and Performance

The achievements for 2017 / 2018 are summarised as follows:

September 2017 – December 2017

Carillion Academies Trust had two open academies with other discussions with other schools locally progressing slowly. The two targeted basic needs academies had pupils in Nursery, Reception, Year 1 and Year 2 in the 2017 / 2018 academic year.

The achievements of the Trust in the first three months of the fourth Year of Operation (2017 / 2018) were as follows:

Carillion Academies Trust

- Managed the Trust Board, Advisory Group, Local Governing Body and Committee meetings in line with our Approach to Governance, with Just a Sec appointed to Clerk the Academy meetings to ensure appropriate record keeping.
- Raised the profile of the Trust in the North West by presenting to schools in Tameside and beyond to discuss conversion and the potential for joining the Trust.
- Raised the profile of the Trust by engaging with the RSCs in the north, Lancashire and West Yorkshire, East Midlands and the Humber and the North.
- Raised the national profile of the Trust through Chief Executive attendance at Parliament, Chief Executive position on Optimus Education Advisory Group and guest speaking at national events.

Inspire Academy

- The Local Governing Body at Inspire Academy have held meetings and committee meetings termly to ensure appropriate governance at the Academy;
- Policies and operating procedures have been followed at the Academy;
- New teaching and support staff started in post in September 2017 and have embraced the high level of commitment and drive at Inspire;
- Staff at the academy are developing into experts leading practice across Tameside.

- The stability of pupil numbers has been maintained during the course of the academic year.
- The learning environment and the curriculum have been developed by the staff to be robust and appropriate to the circumstances of the Inspire Academy Community;

Discovery Academy

- The Local Governing Body at Discovery Academy have held termly meetings to ensure appropriate governance at the Academy;
- Policies and operating procedures have been followed at the Academy;
- New teaching and support staff started in post in September 2017 and have embraced the high level of commitment and drive expected at Discovery;
- Staff at the academy are developing into experts leading practice across Tameside;
- The stability of pupil numbers has been maintained during the course of the academic year;
- The Academy has hosted meetings and training courses for Tameside MBC, the Trust and Education Services.

January 2018 – August 2018

From July 2017 discussions took place in connection with the re-launch of the Trust, moving away from the sponsor, Carillion Plc :

- October 2017 Academy Order issued for Poplar Street Primary to join the Trust and the conversion process commences.
- Autumn term 2017 the Governing Body of a primary school in Tameside resolve to join the Trust.
- December 2017 new Members appointed and a resolution passed for the new Trust name.
- January 2018 new Trustees are appointed.
- Spring term 2018 the Governing Bodies of three schools in Tameside resolve to join the Trust.
- Spring and summer terms Members and Trustees meet to fulfil governance requirements of the Trust.
- March 2018 – two Application Forms submitted to RSC for approval for Good schools to join the Trust.
- March 2018 new website launched for Victorious Academies Trust.
- April 2018 Poplar Street Primary School opens as an Academy with the Trust.
- May 2018 Inspire Academy inspected by Ofsted – Good outcome.
- May 2018 – two Application Forms submitted to RSC for approval for Good schools to join the Trust.
- June 2018 Academy Orders issued for Yew Tree and Greenside Primary Schools to join the Trust and the conversion processes commence.
- Summer term 2018 – Members appoint new auditors for the Trust – Hallidays Group LTD.
- Summer term 2018 Lancashire and West Yorkshire and East Midlands and Humber RSC's approach the Trust to sponsor a school in Derbyshire judged Inadequate. Due Diligence process commences with the school.

Performance at the end of July 2018 across the academies was as follows:

Primary measures %:	Inspire 2018	Discovery 2018	Poplar Street 2018	Tameside Average 2018	National Average 2018
EYFS GLD	70	71	61	66	71
Year 1 Phonics	87	88	79	79	83
KS1 Reading Expected	77	N/A	70	73	76
KS1 Writing Expected	75	N/A	63	67	70
KS1 Maths Expected	80	N/A	71	73	76
KS1 Reading GD	16	N/A	22	21	26
KS1 Writing GD	14	N/A	19	11	16
KS1 Maths GD	20	N/A	17	18	22
KS2 Reading Expected	N / A	N / A	60	73	75
KS2 Writing Expected	N / A	N / A	67	79	78
KS2 Maths Expected	N / A	N / A	76	75	76
KS2 Reading GD	N / A	N / A	17	23	28
KS2 Writing GD	N / A	N / A	24	15	20
KS2 Maths GD	N / A	N / A	7	21	24
KS2 WRM	N / A	N / A	44	63	64

Primary measures %:	Inspire 2018	Discovery 2018	Poplar Street 2018	Tameside Average 2018	National Average 2018
Progress Reading	N / A	N / A	-2.0	0.0	0.0
Progress Writing	N / A	N / A	-0.1	0.3	0.0
Progress Maths	N / A	N / A	-3.3	0.5	0.0

Currently only one academy has been inspected within the Trust – Inspire Academy in May 2018. Poplar Street Primary School was last inspected in June 2016 and was judged as Good. Discovery Academy opened in September 2016 and may be inspected any time from September 2018.

Key Performance Indicators

The key performance indicators of the Trust relate to the achievements of the Trust strategic aims and the achievements of the individual pupils at the academies.

Targets have been set for the academies for 2018 / 2019 as follows:

Primary measures %:	Targets		
	Inspire 2019	Discovery 2019	Poplar Street 2019
EYFS GLD	71.5%	70	65%
Year 1 Phonics	85%	71	National
KS1 Reading Expected	76%	76	75%
KS1 Writing Expected	76%	76	70%
KS1 Maths Expected	76%	76	75%
KS1 Reading GD	20%	24	25%
KS1 Writing GD	16%	18	18%
KS1 Maths GD	22%	18	22%
KS2 Reading Expected	N / A	N / A	78%
KS2 Writing Expected	N / A	N / A	67%
KS2 Maths Expected	N / A	N / A	71%
KS2 Reading GD	N / A	N / A	25%
KS2 Writing GD	N / A	N / A	15%
KS2 Maths GD	N / A	N / A	10%
KS2 WRM	N / A	N / A	63%
Progress Reading	N / A	N / A	National
Progress Writing	N / A	N / A	National
Progress Maths	N / A	N / A	National

Trustees, the Chief Executive Officer and the Local Governing Boards undertake a review of performance against assessment targets for each academy at their termly meetings and this is reported to the Trust Board alongside regular summaries of the financial status of each academy.

Particular attention is focussed on the two targeted basic needs primary academies which are growing incrementally with each academic year. The main funding stream for the Trust is based on the General Annual Grant received for each academy based on the pupil numbers. The annual increase in the numbers of pupils at each academy is a key performance indicator for the growth of the Trust.

The current position and anticipated growth of the pupil numbers is shown below:

	2015 / 2016	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022
Inspire Academy (2FE)	(N) R	(N) R, Yr1	(N) R, Yr1, Yr2	(N) R, Yr1, Yr2, Yr3	(N) R, Yr1, Yr2, Yr3, Yr4	(N) R, Yr1, Yr2, Yr3, Yr4, Yr5	(N) R, Yr1, Yr2, Yr3, Yr4, Yr5, Yr6
Target	(20) 45	(20) 104	(26) 135	(26) 209	(26) 254	(26) 299	(26) 344
Actual	(11) 46	(16) 131	(26) 164	(27) 227 based on October census			
Discovery Academy (1FE)	N / A	(N) R	(N) R, Yr1	(N) R, Yr1, Yr2	(N) R, Yr1, Yr2, Yr3	(N) R, Yr1, Yr2, Yr3, Yr4	(N) R, Yr1, Yr2, Yr3, Yr4, Yr5
Target	N / A	(17) 20	(17) 40	(17) 65	(17) 85	(17) 105	(17)125
Actual	N / A	(6) 18	(6) 45	(25) 78 based on October 2018 census			

Going Concern

After making appropriate enquiries, the board of Trustees has a reasonable expectation that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

Financial Review

The majority of the Trust's income this financial year has been received from the ESFA and Tameside Metropolitan Borough Council, all of which are non-recurrent grants. All income is detailed within the financial statements.

There were three main sources of income across the Trust and its Academies during the year; £1,935,940 in grant income from the ESFA in the form of General Annual, Business Rates, Pupil Premium, P.E. and Sports and Universal Infant Free School Meal grants, £480,980 from Tameside Metropolitan Borough Council in the form of early years and dis-economies grant funding and £112,996 in relation to donations and income from parents in relation to extended Schools services. In addition to this there was £18,382 of donated salary costs and £102,707 in lettings and income from education support provided primarily to Tameside Metropolitan Borough Council.

During the period ended 31 August 2018 expenditure amounting to £2,907,841 was incurred or accrued. The Trust achieved an overall net increase in funds of £1,947,032 which primarily related to Poplar Street land and buildings being added to the donated fixed asset funds at the start of the accounting period at a value of £2,212,165.

Financial and Risk Management Objectives and Policies

Cash flow statements are reported to the Trust Board and Finance and Business Advisory Group as part of the quarterly management accounts.

Employees are able to belong to one of two defined benefit pension schemes – the Teachers' Pension Scheme (TPS) or the Local Government Pension Scheme (LGPS). The assets of the LGPS are held in separate Trustee administered funds (Greater Manchester Pension Fund). The Trust's share of the assets and liabilities of the

LGPS as at 31 August 2017 was £50,000, which increased to £364,000 by 31 August 2018, primarily due to the transfer of the deficit from Poplar Street Primary School.

Reserves Policy

The Trust held a fund balance of £15,943,692 comprising £0 unrestricted reserves and £16,129,952 restricted fixed asset funds. The restricted general funds balance of a deficit of £186,260 was comprised of a £177,740 surplus being offset by the £364,000 pension LGPS pension deficit reserve. The pension deficit will effectively be addressed as part of the GMPF actuarial review that is scheduled to be concluded by March 2020. That review is expected to result in an increased employers contribution rate which will offset the current deficit through increased future contributions.

All restricted general funds come via grants received from the DfE/EFA and the Local Authority. The unrestricted funds incorporate other income including interest receivable on the bank deposit account, sponsor grants, uniform receipts, trips, lettings, breakfast club takings and other facility income. The Trustees would like to build up a prudent level of reserves over a period of time in accordance with the Investment and Reserves Policy which is reviewed annually.

The target level of non fixed asset fund reserves is considered as part of the review of the Investment and Reserves Policy, which was set at £250,000 in the previous financial year. Until April 2018 the Trust consisted of two recently opened and growing Schools that do not yet have children in every year group which means this target had not been achieved by the year ended 31 August 2018. Poplar Street Primary School joined the Trust in April 2018 and three additional Schools are expected to join the Trust before the end of December 2018. Therefore a new formal target reserve level and a related plan with timescales will be agreed by the Trust Board during the Spring Term 2019.

Investment Policy

The Board of Trustees has approved an Investment and Reserves Policy in relation to the investment of surplus funds and this is reviewed on an annual basis.

The aim of this policy is to ensure that funds, which the Trust and its Academies does not immediately need to cover anticipated expenditure, are invested in such a way as to maximise income but without risk.

The purpose of the Investment and Reserves Policy is to:

- To ensure adequate cash balances are maintained in the current account to cover day to day working capital requirements
- To ensure there is no risk of loss in capital value of any cash funds invested
- To protect the capital value of any invested funds against inflation
- To optimise returns on invested funds
- To ensure value for money
- To exercise care and skill in investment decisions, taking advice as appropriate from a professional advisor
- To ensure that security takes precedence over revenue maximisation
- Ensure that all investment decisions are in the best interest of the Trust and command broad public support.

Regular cash flow reports are prepared and monitored to ensure there are adequate funds to meet all payroll related commitments and outstanding creditors that are due for payment.

It is intended that when balances are large enough then a high interest deposit account is opened for surplus balance investments. The aim is to reach an appropriate level of reserve to allow the management and Finance & Business Board to explore alternative investment possibilities.

Principal Risks and Uncertainties

Risk Management:

The Trust's approach to risk management is reviewed annually by the Trustees.

The Trust has a system of internal control which incorporates risk management, together with a number of elements designed to create an effective and efficient operating environment, enabling the Trust to respond to operational, financial, commercial and educational risks. These elements include:

- Policies and procedures; attached to significant risks are a series of policies and procedures that underpin the control process. The policies are set by the Trustees and implemented across the Trust;
- Strategic planning and budgeting; the strategic planning and budgeting process is used to set objectives, agree action plans and allocate resources. Progress with such plans is monitored regularly by the Trust board and the Local Governing Body; and
- Risk Management Plan; detailed risk management plans form part of the risk register at a Trust and Academy level.

Plans for Future Periods

In order to provide support to Inspire and Discovery Academies, and to support the sustainability of the Trust the numbers of academies within the Trust needs to increase. The work of the Trust during 2015 / 2016 and 2016 / 2017 has been to establish and secure the operation of the two brand new primary schools. The pupil numbers are increasing annually at the academies but in order to support the development of these academies the Trust needs to increase in size.

Alongside growth the Trust will continue to develop the two existing academies, with annual marketing to secure sufficient pupils and recruitment to ensure the appropriate levels of staffing. At the existing academies the Trust will continue to ensure that an outstanding education is delivered to ensure the highest possible outcomes for all pupils. The curriculum and extra-curricular offer will be extended and expanded to ensure that the local community are provided with a high quality provision at the academies.

The Trust will encourage schools to voluntarily convert to join the Trust and when appropriate will also seek to sponsor additional schools.

Specifically the Trust objectives for the fourth year of operation (2017 – 2018) are to:

- Continue to recruit excellent staff to increase the capacity at Inspire and Discovery Academies to support the continued development of the academies.
- Continue to develop the Local Governing Bodies for Inspire and Discovery Academies.
- Continue to attract appropriate levels of new pupils to Inspire and Discovery Academies to support the financial stability of the schools.
- Continue to develop stimulating learning environments and a curriculum which is robust and appropriate to the circumstances of the two Academy communities.
- Ensure good level of progress for all academy pupils.
- Continue to develop and enhance the reputation of the Trust in those communities.
- Support Inspire Academy to achieve a successful outcome from their Ofsted Inspection.
- Support Discovery Academy in preparation for their anticipated Ofsted Inspection in the academic year 2018 / 2019.
- Expand the Trust by attracting at least two existing schools to convert to join the Trust.
- Continue to develop the Trust further by attracting schools to sponsor to create hubs of academies. This will include approaching good / outstanding schools to continue to increase the capacity of the Trust to offer school improvement and therefore the Trusts ability to sponsor low performing schools.

Funds Held as Custodian Trustee on Behalf of Others

The Trust and its Trustees do not act as Custodian Trustees of any other Charity.

Disclosure of Information to auditor

Insofar as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Auditor

KPMG were appointed in 2014/2015 as the external auditors to the Trust. KPMG provided the external auditor function for the Trust for the following 2015/2016 and 2016/2017 academic years. Upon relaunch the Members of Victorious Academies Trust appointed Hallidays Group LTD as external auditors to the Trust.

The Trustees' report, incorporating a strategic report, was approved by order of the Trustees, as the company directors, on 10th December 2018 and signed on the board's behalf by:


.....

Garry White
Chair of Trustees

Governance Statement

Scope of Responsibility

As Trustees we acknowledge we have overall responsibility for ensuring that Victorious Academies Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The board of Trustees has delegated the day-to-day responsibility to the Chief Executive Officer as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Victorious Academies Trust and the Secretary of State for Education. They are also responsible for reporting to the board of Trustees any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The board of Trustees has formally met 4 times during the year. Attendance during the year at meetings of the board of Trustees was as follows:

Trustee:	Meetings attended:	Out of a possible:
Carillion Academies Trust Board (September 2017 – December 2017)		
Robert Holt	1	1
Anne Ramsay	1	1
Carillion AMBS (represented by Anne Toms)	1	1
Carillion Academies Trust Advisory Group (September 2017 – December 2017)		
Karen Burns	2	2
John Bridge	2	2
Lisa Mortleman	0	2
Tony Smith	2	2
Victorious Academies Trust (January 2018 – August 2018)		
Rob Holt	3	3
Leanne Berry	1	1
Karen Burns	3	3
Ruth Dolan	3	3
Vicki Hewitt-Lee	3	3
Dean McDonagh	3	3
Garry White	3	3

The changes to the Trust Board during the course of the 2017 – 2018 academic year were:

- the resignation of Carillion Plc Trustees – Rob Holt, Anne Ramsay and Anne Toms (representing Carillion AMBS)
- the appointment of new Trustees alongside the re-launch of the Trust – Rob Holt, Leanne Berry, Karen Burns, Ruth Dolan, Vicki Hewitt Lee, Dean McDonagh and Garry White.

The Board of Trustees consider that their main challenges during the period to 31st August 2018 have included:

- The liquidation of Carillion and the re-launch of the Trust.
- The recruitment of new Members and Trustees.

- Managing the delivery of FM and catering services at the first two academies.
- Uncertainty around funding levels: this has particularly focused around agreeing pre and post opening costs for targeted basic need schools.
- Uncertainty around pupil numbers for new targeted basic need schools.
- Staff appointments.
- Performance outcomes for pupils.
- Governance at Academy and Trust level.
- Ofsted inspection at Inspire Academy.
- The conversion of Poplar Street Primary School into the Trust.

These challenges have been managed through the continuing good relationships with the DfE, ESFA and the RSA alongside careful financial modelling and maintaining constant dialogue with Tameside MBC.

As part of the re-launch of the Trust the Financial Management and Governance Statement was reviewed and updated to reflect the new processes and procedures within the Trust.

Governance reviews:

The Trust managed two Targeted Basic Needs primary academies (Inspire and Discovery Academies) and Poplar Street Primary School during the period 31 August 2017 to 31 August 2018 with pupils across all year groups. A constant review of governance has taken place during the course of the year considering the impact and the effectiveness of the Local Governing Boards and the board of Trustees.

An external review of governance was carried out in June 2017 of the Trust and the first two academies. The findings of the review were acted upon and changes incorporated into the re structure of the Trust in January 2018.

External Review Recommendations from June 2017:	Position at August 2018:
Trust Board	
Clearly delineate the Members and Trustees to ensure that the majority of Members are independent of the Trust Board.	No longer have a sponsor and all new Members and Trustees are independent of each other and the two groups are made up of different individuals.
Consider the appointment of additional Trustees using the skills analysis and competency framework to increase the size and effectiveness of the Trust Board.	The DfE recommendations for the range of skills and expertise appropriate for the Trust Board have been used for the recruitment of new Trustees.
Develop the Trust Board committee structure by the creation of the Achievement and Improvement Board and Finance and Business Board to ensure that as the academies grow the business can be dealt with in the appropriate detail. Ensure that the paperwork is then split between the various committees.	The Trust Board committee structure has been developed with the creation of the Achievement and Improvement Board and Finance and Business Board programmed to meet from September 2018. The committees are made up of different Trustees and the meetings take place on different dates with meetings minuted independently.
Consider the offer that the Trust has to existing schools and ensure that this is explicit.	The offer is described explicitly to existing academies and new schools looking to join the Trust.
Ensure that the uniqueness of the Trust ethos is considered at Trust Board level.	The ethos vision and mission was considered and approved at the launch meeting of the new Trust in January 2018.
Consider an overarching development plan incorporating all of the existing plans and use this as the focus for all meetings.	During the spring and summer 2017 / 2018 terms the Trustees considered a Strategic Plan with a number of aims which will be the focus of the activities and meetings in the 2018 / 2019 academic year.

External Review Recommendations from June 2017:	Position at August 2018:
Further develop ways of consulting with stakeholders.	Communication with stakeholders has developed during the spring and summer 2017 / 2018 terms with staff and parents informed about the re-launch of the Trust, the launch of a redeveloped website and surveys planned for the 2018 / 2019 academic year.
Advisory Group:	
Clearly define and communicate to all governors and Trustees the function and remit of the advisory body. The Advisory Group could become the two committees which report to the Trust Board.	This group no longer exists – all decisions are taken at Trust Board and committee level.
Senior leaders to provide more detailed data by groups such as gender, disadvantaged, SEND on a termly basis for all classes so that governors can ask questions and have a more detailed understanding of pupil outcomes.	Data dashboards have been developed with the new Trustees which will be presented to the Achievement and Improvement Committee meetings. Associate Principal and Headteacher reports have been expanded to incorporate detailed data on specific groups.
Review the format of minutes and ensure that there is sufficient detail for recipients to understand and if necessary challenge decisions.	This group no longer exists – all decisions are taken at Trust Board and committee level and minutes are taken by an independent clerk.
Inspire Academy - Local Governing Body:	
School leaders should continue to share the SEFs and SDPs with governors and the governors should be supported to become more skilled at contributing to the creation of the SEFs and the monitoring of the SIPs and the on-going evaluation of progress on priorities identified on the SDPs.	The Local Governing Board has been developed with more independent external governors with experience of contributing to the SEF's and SDP's.
School leaders should continue to develop and use measurable success criteria and milestones on the SIPs. The size of the school and lack of different year groups has made this difficult at present. As the schools grow it will be easier to identify measurable criteria and then, when these are firmly established, it will become easier for governors to evaluate progress on a termly basis.	Measurable success criteria and milestones on the SIPs have been developed – also linked to the outcome of the Ofsted inspection in May 2018..
Senior leaders to provide more detailed data by groups such as gender, disadvantaged, SEND on a termly basis for all classes so that governors can ask questions and have a more detailed understanding of pupil outcomes	Senior leaders have been providing more detailed data by groups to Governors.
Less experienced governors to receive training on pupil and financial data and how to interpret and challenge it.	The Local Governing Board has been developed with more independent external governors and specific development sessions have been held linked to data, governance, finance and HR.
Ensure that there are different targets for various groups and clear milestones by when targets and other measurable success criteria such as improvements in attendance will be achieved.	Senior leaders have been providing more detailed data with targets.
Further refine the RAG rating which is in use on the SDP to ensure that the emphasis is on RAG rating success criteria and targets.	The SDP has been developed to reflect the comments.

External Review Recommendations from June 2017:	Position at August 2018:
Either expand governance so that there are more governors who do not work at the school or commission external reports to validate and challenge judgements.	The Local Governing Board has been developed with more independent external governors who do not work at the academy.
Review the format of minutes and ensure that there is sufficient detail for recipients to understand and if necessary challenge decisions.	Minutes have been developed and are now taken by an independent Clerk.
Further develop systems for consulting with parents and stakeholders.	Communication with stakeholders has developed during the spring and summer 2017 / 2018 terms with staff and parents informed about the re-launch of the Trust, the launch of a redeveloped website and surveys planned for the 2018 / 2019 academic year. Parents and stakeholders are constantly invited into the academy to engage with staff at all levels.
Continue to monitor the impact of pupil premium funding closely as year groups increase.	This action is on-going.

A review of Governance was carried out by the Trust as part of the due diligence process of the conversion of Poplar Street Primary School.

A Governance Review was carried out at Discovery Academy in July 2018 and feedback in connection with this will be included in the 2018 / 2019 Annual Report.

Review of Value for Money

As Accounting Officer the Chief Executive has responsibility for ensuring that the academy Trust delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Trust's use of its resources has provided good value for money during each academic year, and reports to the board of Trustees where value for money can be improved, including the use of benchmarking data where available. The Accounting Officer for the academy trust has delivered improved value for money during the year by:

- Carrying out a Trust wide audit of all finance income and expenditure;
- Ensuring that where possible Trust staff are used for upskilling and training staff;
- Carrying out a review of all utility and other service providers to provide better value;
- Carrying out a review of all funding received by the ESFA to the academies to ensure that all funding that can be applied for is received;
- Carrying out a review of all the funding received from Tameside MBC to the academies to ensure that no funding is unclaimed.
- Carrying out a review of the HR contract and level of service to ensure that the appropriate level of service is provided to the Trust; and
- Taking cost free opportunities wherever possible.

The Purpose of the System of Internal Control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can, therefore, only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of academy Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Victorious Academies Trust for the period 1 September 2017 to 31 August 2018 and up to the date of approval of the annual report and financial statements.

Capacity to Handle Risk

The board of Trustees has reviewed the key risks to which the academy Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of Trustees is of the view that there is a formal on-going process for identifying, evaluating and managing the academy Trust's significant risks that has been in place for the period 1 September 2017 to 31 August 2018 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of Trustees.

The Risk and Control Framework

The Trust's system of internal financial control is based on a framework of regular management information and administration procedures including as far as possible segregation of duties and a system of delegation and accountability. This includes:

- Comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Trustees;
- Setting targets to measure financial and other performance;
- Clearly defined purchasing guidelines;
- Delegation of authority and segregation of duties; and
- Identification and management of risks.

The board of Trustees will consider the appointment of an internal auditor as the Trust grows through the 2018 / 2019 academic year.

Hallidays GROUP Ltd have been appointed to carry out the external audit for the 2017 / 2018 academic year and consideration will be made by the new Trustees on how frequently they report to Trustees on the discharge of their financial responsibilities.

Review of Effectiveness

As accounting officer the Chief Executive has responsibility for reviewing the effectiveness of the system of internal control. During the period to 31 August 2018 the review was informed by:

- the work of the new Trustees at Trust Board level;
- the work of the Trust Core Team;
- the work of the external auditor; and
- the work of the executive managers within the Academy who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the Members of the Board of Trustees on **20th December 2018** and signed on its behalf by:



Garry White
Chair of Trustees



Karen Burns
Accounting Officer

Statement on Regularity, Propriety and Compliance

As Accounting Officer of Victorious Academies Trust I have considered my responsibility to notify the Academy Trust board of Trustees and the Education Skills Funding Agency of material irregularity, impropriety and non-compliance with ESFA terms and conditions of funding, under the funding agreement in place between the Academy Trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2017.

I confirm that I and the Academy Trust board of Trustees are able to identify any material irregular or improper use of funds by the Academy Trust, or material non-compliance with the terms and conditions of funding under the Academy Trust's funding agreement and the Academies Financial Handbook 2017.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of Trustees and ESFA.


Karen Burns
Accounting Officer

20th December 2018

Statement of Trustees' Responsibilities in respect of the Trustees' Annual Report and Financial Statements

The Trustees (who act as governors of Victorious Academies Trust and are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with the Annual Accounts Direction published by the Education and Skills Funding Agency.

Company law requires the Trustees to prepare financial statements for each financial year. Under that law they are required to prepare the financial statements in accordance with U.K. standards and applicable law, (U.K. general), accepted accounting practice including FRS102, the financial reporting standard applicable in the U.K and Republic of Ireland. The Academies Accounts Direction further requires the financial statements to be prepared in accordance with the Charities SORP. (FRS102). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the charitable company's incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently
- observe the methods and principles in the Charities SORP (FRS102) and the Academies Accounts Direction 2017 to 2018
- make judgments and accounting estimates that are reasonable and prudent
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements
- assess the charitable company's ability to continue as a going concern disclosing as applicable, matters relating to going concern;
- use the going concern basis of accounting unless they either intend to liquidate the charitable company or to cease operations or have no realistic alternative but to do so

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for such internal control as they determine as necessary to ensure the preparation of financial statements that are free from material misstatement, whether due to fraud or error and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the charitable company and to prevent and detect fraud.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/Department for Education have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees and signed on its behalf by:



Garry White
Chair of Trustees

20th December 2018

Independent Auditor's Report on the Financial Statements to the Members of Victorious Academies Trust

Qualified Opinion

We have audited the financial statements of Victorious Academies Trust (the 'Academy') for the period from 1 September 2017 to 31 August 2018, which comprise the Statement of Financial Activities incorporating Income and Expenditure Account, Balance Sheet, Statement of Cash Flows, and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

Basis for qualified opinion on financial statements

As detailed in note 14 the land and buildings of Poplar Street Primary transferred on conversion have been included in the financial statements at a buildings insurance replacement cost and depreciation of these assets has been determined based on this valuation method. The Trustees have contracted for a desktop valuation to be provided in line with the recommendations of the academies accounts direction, but this will not be available until January 2019. We were unable to obtain sufficient appropriate audit evidence about the carrying amount of the land and buildings transferred on conversion and the associated depreciation charge.

As detailed in note 17 the £100,000 which has previously been treated as a loan has been re-categorised as a donation. We were unable to obtain sufficient appropriate audit evidence for this accounting treatment.

Consequently, we are unable to determine whether any adjustments to these amounts were necessary.

We conducted our audit in accordance with applicable law and International Standards on Auditing (UK) (ISAs (UK)). Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Qualified opinion on the financial statements

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion paragraph, the financial statements:

- give a true and fair view of the state of the Academy's affairs as at 31 August 2018 and of its results for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Academy's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Victorious Academies Trust

Independent Auditor's Report on the Financial Statements to the Members of Victorious Academies Trust (continued)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and Trustees' Report for the financial period for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and Trustees' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and Trustees' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the Statement of Trustees' Responsibilities [set out on page 21], the Trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Academy's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Academy or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

Victorious Academies Trust

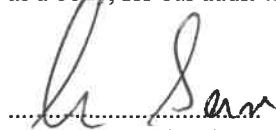
Independent Auditor's Report on the Financial Statements to the Members of Victorious Academies Trust (continued)

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Academy's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Trustees.
- Conclude on the appropriateness of the Trustees use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Academy's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Academy to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Academy to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the Academy audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Use of our report

This report is made solely to the Academy's Trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Academy's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Academy and its Trustees, as a body, for our audit work, for this report, or for the opinions we have formed.



Anna Bennett (Senior Statutory Auditor)

For and on behalf of Hallidays, Statutory Auditor

Riverside House
King's Reach Business Park
Yew Street
Stockport
SK4 2HD

Date: 20/12/18

Victorious Academies Trust

Independent Reporting Accountant's Report on Regularity to Victorious Academies Trust and the Education & Skills Funding Agency

In accordance with the terms of our engagement letter dated 22 June 2018 and further to the requirements of the Education & Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2017 to 2018, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Victorious Academies Trust during the period 1 September 2017 to 31 August 2018 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Victorious Academies Trust and the ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we may state to Victorious Academies Trust and the ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Victorious Academies Trust and the ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of the Governing Body's accounting officer and the reporting accountant

The Accounting Officer is responsible, under the requirements of the Board of Trustees's funding agreement with the Secretary of State for Education dated 26 March 2015 and the Academies Financial Handbook extant from 1 September 2017, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2017 to 2018. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period from 1 September 2017 to 31 August 2018 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2017 to 2018 issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.

The work undertaken to draw our conclusion includes:

- We have confirmed that the activities conform to the trust's framework of authorities. As identified by review of minutes, management accounts, discussion with the accounting officer and other key management personnel.
- We have carried out an analytical review as part of the consideration of whether general activities of the trust are within the trust's framework of authorities.
- We have considered the evidence supporting the accounting officer's statement on regularity, propriety and compliance and have evaluated the general control environment of the trust and extended the procedures required for financial statements to include regularity.

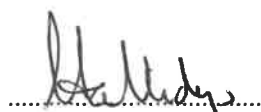
Victorious Academies Trust

Independent Reporting Accountant's Report on Regularity to Victorious Academies Trust and the Education & Skills Funding Agency (continued)

- We have assessed and tested a sample of the specific control activities over regularity of a particular activity. In performing sample testing of expenditure, we have considered whether the activity is permissible within the trust's framework of authorities. We confirm that each item tested has been appropriately authorised in accordance with the trust's delegated authorities and that the internal delegations have been approved by the Trust Board and conform to the limits set by the Department for Education.
- Formal representations have been obtained from the governing body and the accounting officer acknowledging their responsibilities including disclosing all non-compliance with laws and regulations specific to the authorising framework, access to accounting records, provision of information and explanations, and other matters where direct evidence is not available.
- In performing sample testing of expenditure, we have reviewed against specific terms of grant funding within the funding agreement. We have reviewed the list of suppliers and have considered whether supplies are from related parties and have reviewed minutes for evidence of declaration of interest, and whether or not there was involvement in the decision to order from this supplier.
- We have performed sample testing of other income and tested whether activities are permitted within the trust's charitable objects.

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period from 1 September 2017 to 31 August 2018 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.



Hallidays
Chartered Accountants
and
Registered Auditors

Riverside House
King's Reach Business Park
Yew Street
Stockport
SK4 2HD

Date: 20/12/18

Statement of Financial Activities
(incorporating Income and Expenditure account)
for the year ended 31 August 2018

	Note	Unrestricted funds	Restricted non fixed asset funds	Restricted fixed asset funds	Total 2018	Total 2017
		£	£	£	£	£
Incoming resources						
Income and endowments from:	3					
Donations and capital grants		131,378	-	18,534	149,912	7,867,517
Transfers from local authority on conversion	29	-	(351,705)	2,212,165	1,860,460	-
Charitable activities:						
Funding for the Academy Trust's educational operations	4	60,874	2,416,920	-	2,477,794	1,097,491
Other trading activities	5	102,707	-	-	102,707	342,403
Investments	6	-	-	-	-	-
Total		294,959	2,065,215	2,230,699	4,590,873	9,307,411
Expenditure on						
Charitable activities:						
Academy Trust educational operations	7	(473,351)	(2,213,137)	(221,353)	(2,907,841)	(1,645,338)
Total		(473,351)	(2,213,137)	(221,353)	(2,907,841)	(1,645,338)
Net income/(expenditure)		(178,392)	(147,922)	2,009,346	1,683,032	7,662,073
Transfers between fund	18	-	(302,338)	302,338	-	-
Other recognised gains and losses						
Actuarial (losses)/gain on deferred benefit pension schemes	18/27	-	264,000	-	264,000	7,000
Net movement in funds		(178,392)	(186,260)	2,311,684	1,947,032	7,669,073
Reconciliation of funds						
Funds brought forward at 1 September 2017		178,392	-	13,818,268	13,996,660	6,316,110
Funds carried forward at 31 August 2018		-	(186,260)	16,129,952	15,943,692	13,985,183

Balance Sheet

at 31 August 2018

	Note	2018 £	2017 £	£
Fixed assets				
Tangible assets	14	16,129,952	13,983,412	
		<u>16,129,952</u>	<u>13,983,412</u>	
Current assets				
Debtors	15	161,176	106,221	
Cash at bank and in hand	25	415,414	250,802	
		<u>576,590</u>	<u>357,023</u>	
Creditors: amounts falling due within one year	16	<u>(398,850)</u>	<u>(193,775)</u>	
Net current assets		<u>177,740</u>	<u>163,248</u>	
Total assets less current liabilities		<u>16,307,692</u>	<u>14,146,660</u>	
Creditors: amounts falling due after more than one year	17	-	(100,000)	
Net Assets excluding pension liability		<u>16,307,692</u>	<u>14,046,660</u>	
Defined benefit pension scheme liability	27	(364,000)	(50,000)	
Net Assets including pension liability		<u>15,943,692</u>	<u>13,996,660</u>	
Funds of the Academy: Restricted Funds:				
Restricted fixed asset fund	18	16,129,952	13,818,268	
Restricted non fixed asset income fund	18	177,740	50,000	
Pension Reserve	18	<u>(364,000)</u>	<u>(50,000)</u>	
Total Restricted Funds		<u>15,943,692</u>	<u>13,818,268</u>	
Unrestricted Funds	18	-	178,392	
Total Funds		<u>15,943,692</u>	<u>13,996,660</u>	

The financial statements on pages 27 to 47 were approved by the Trustees, and authorised for issue on 20th December 2018 and were signed on their behalf by:



Garry White
Chair of the Trustees

Company number 09323071

Statement of Cash Flows
for the year ended 31 August 2018

	<i>Note</i>	2018 £	2017 £
Cash flows from operating activities			
Net cash provided by / (used in) operating activities	22	283,272	180,843
Cash flows from investing activities	24	(118,660)	(192,399)
Cash flows from financing activities	23	-	-
Change in cash and cash equivalents in the reporting period		164,612	(11,556)
Cash and cash equivalents at 1 September 2016		250,802	262,358
Cash and cash equivalents at 31 August 2017	25	415,414	250,802

Notes to the financial statements for the year ended 31 August 2018

1 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements of Victorious Academies Trust.

1.1 Basis of preparation

The financial statements of the academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2016 to 2017 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

Victorious Academies Trust meets the definition of a public benefit entity under FRS 102.

1.2 Going concern

The Trustees assess whether the use of going concern is appropriate, i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the company to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of approval of the financial statements and have concluded that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Academy Trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing these financial statements.

1.3 Incoming resources

All incoming resources are recognised when the Academy Trust has entitlement to the funds, certainty of receipt and the amount can be measured with sufficient reliability.

1.4 Grants receivable

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of Financial Activities in the year for which it is receivable and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

- **Sponsorship income** - Sponsorship income provided to the academy trust which amounts to a donation is recognised in the Statement of Financial Activities in the period in which it is receivable (where there are no performance-related conditions), where the receipt is probable and it can be measured reliably.
- **Donations** - Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.
- **Other Income** - Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the academy trust has provided the goods or services.
- **Donated goods, facilities and services** - Goods donated for resale are included at fair value, being the expected proceeds from sale less the expected costs of sale. If it is practical to assess the fair value at receipt, it is recognised in stock and 'Income from other trading activities'. Upon sale, the value of the stock is charged against 'Income from other trading activities' and the proceeds are recognised as 'Income from other trading activities'. Where it is impractical to fair value the items due to the volume of low value items

they are not recognised in the financial statements until they are sold. This income is recognised within 'Income from other trading activities'.

- **Donated fixed assets (excluding Transfers on conversion/into trust)** - Where the donated good is a fixed asset it is measured at fair value, unless it is impractical to measure this reliably, in which case the cost of the item to the donor should be used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the academy trust's accounting policies.
- **Transfer on conversion** Where assets and liabilities are received by the academy trust on conversion to an academy, the transferred assets are measured at fair value and recognised in the balance sheet at the point when the risks and rewards of ownership pass to the academy trust. An equal amount of income is recognised as transfer on conversion within Donations and capital grant income to the net assets received.

The Inspire, Discovery and Poplar Street land and buildings have been leased on individual 125 year agreements at no consideration. The Inspire and Discovery assets have been included at fair value based on build costs. The Poplar Street assets have been included at the replacement cost value used for 2017/18 local authority insurance purposes, in lieu of the DFE valuation exercise that is expected to conclude in January 2019. They are then depreciated in line with the depreciation policy.

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

- **Expenditure on Raising Funds** - This includes all expenditure incurred by the academy trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.
- **Charitable Activities** - These are costs incurred on the academy trust's educational operations, including support costs and costs relating to the governance of the academy trust apportioned to charitable activities. All resources expended are inclusive of irrecoverable VAT

1.6 Tangible Fixed Assets

Assets costing £200 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. The related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on such assets is charged to the restricted fixed asset fund in the Statement of Financial Activities so as to reduce the fund over the useful economic life of the related asset on a basis consistent with the Academy Trust's depreciation policy.

The 2016/17 accounts were prepared differently in relation to tangible fixed assets that had been acquired from unrestricted funds. The original accounting treatment in 2016/17 was that the related unrestricted funds were not credited to the restricted fixed asset fund fully in the Statement of Financial Activities upon purchase. Instead the annual depreciation on such assets was charged to the unrestricted revenue funds in the Statement of Financial Activities annually on a basis consistent with the Academy Trust's depreciation policy. However, this treatment has been reversed and the full unrestricted funds amount concerned from 2016/17 has been moved into restricted fixed asset fund in the Statement of Financial Activities during 2017/18. All 2017/18 tangible fixed assets that were acquired from unrestricted funds have been fully credited to the restricted fixed asset fund

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

- Leasehold land and buildings 125 years
- Fixtures, fittings and equipment 5 years
- ICT equipment 3 years
- Outdoor Play Equipment 10 years
- Building Shutters and Other Refurbishments 20 years
(included within land and buildings in Note 12 in relation to fixed assets)

Assets in the course of construction are included at cost. Depreciation on these assets is not charged until they are brought into use.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

1.7 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the academy trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

1.8 Provisions

Provisions are recognised when the academy trust has an obligation at the reporting date as a result of a past event which it is probable will result in the transfer of economic benefits and the obligation can be estimated reliably.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

1.9 Leased Assets

Rentals under operating leases are charged on a straight line basis over the lease term.

1.10 Financial Instruments

The academy trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the academy trust and their measurement basis are as follows:

- Financial assets – trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 15. Prepayments are not financial instruments. Amounts due to the charity's wholly owned subsidiary are held at face value less any impairment.
- Cash at bank – is classified as a basic financial instrument and is measured at face value

Financial liabilities – trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in notes 16 and 17. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument. Amounts due to charity's wholly owned subsidiary are held at face value less any impairment.

1.11 Taxation

The academy trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Accordingly, the academy trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by part 11, chapter 3 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

1.12 Pensions Benefits

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. As stated in note 26, the TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

1.13 Fund Accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy trust at the discretion of the trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Education and Skills Funding Agency/Department for Education.

1.14 Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 27, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2017. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

2 General Annual Grant (GAG)

There are no limits on the amount of GAG that is permitted to be carried forward from one year to the next within the funding agreements with the Education Funding Agency.

3 Donations and Capital Grants

	Unrestricted funds	Restricted fixed asset funds	Total 2018	Total 2017
	£	£	£	£
Capital Grants	-	18,534	18,534	4,745
Donated salary costs	18,382	-	18,382	111,051
Donated fixed assets	-	-	-	7,739,251
Other donations	112,996	-	112,996	12,470
	<u>131,378</u>	<u>18,534</u>	<u>149,912</u>	<u>7,867,517</u>

4 Funding for the Academy Trust's educational operations

	Unrestricted funds	Restricted funds	Total 2018	Total 2017
	£	£	£	£
DfE/ESFA Grants				
General Annual Grant (GAG)	-	1,671,715	1,671,715	673,708
Other DfE Group Grants	-	264,225	264,225	106,102
	<u>-</u>	<u>1,935,940</u>	<u>1,935,940</u>	<u>779,810</u>
Other Government Grants				
Local authority grants	-	480,980	480,980	316,438
Other income from the Academy Trust's educational operations	<u>60,874</u>	<u>-</u>	<u>60,874</u>	<u>1,243</u>
	<u>60,874</u>	<u>2,416,920</u>	<u>2,477,794</u>	<u>1,097,491</u>

5 Other trading activities

	Unrestricted funds	Restricted funds	Total 2018	Total 2017
	£	£	£	£
Sundry income	29,389	-	29,389	49,528
Hire of facilities	31,739	-	31,739	284,220
Staff services consultancy	41,579	-	41,579	8,655
	<u>102,707</u>	<u>-</u>	<u>102,707</u>	<u>342,403</u>

6 Investment income

	Unrestricted funds	Restricted funds	Total 2018	Total 2017
	£	£	£	£
Investment income	-	-	-	-

7 Expenditure

	Staff costs £	Premises £	Other costs £	Total 2018 £	Total 2017 £
Academies educational operations :					
Direct costs	1,531,062	-	123,068	1,654,130	760,891
Allocated support costs	484,683	214,952	554,076	1,253,711	884,447
	2,015,745	214,952	677,144	2,907,841	1,645,338

Net Income/(Expenditure) for the period includes:

	Total 2018 £	Total 2017 £
Operating Lease rentals	10,659	7,300
Depreciation	202,820	191,767
<u>Fees payable to auditor :</u>		
Audit	23,225	10,000
Other services	975	500

8 Analysis of grants

	Unrestricted funds £	Restricted funds £	Total 2018 £	Total 2017 £
General Annual Grant	-	1,671,715	1,671,715	673,708
Other DFE Group Grants	-	264,225	264,225	106,102
Local Authority Grants	-	480,980	480,980	316,438
	-	2,416,920	2,416,920	1,096,248

9 Charitable activities – Academy’s educational operations

	Total 2018 £	Total 2017 £
Direct costs – educational activities	1,654,130	713,891
Support costs - educational activities	1,253,711	931,447
	2,907,841	1,645,338
Allocated support costs		
Support staff costs	484,683	261,995
Depreciation	202,820	191,767
Technology Costs	29,655	26,666
Premises costs	214,952	262,522
Other support costs	220,239	140,431
Governance costs	101,362	48,066
	1,253,711	931,447

10 Staff

(a) Staff costs

	2018	2017
	£	£
Staff costs during the period were :		
Wages and salaries	1,476,190	704,621
Social security costs	118,704	55,022
Pension costs	385,238	140,872
Apprenticeship levy	-	-
	<u>1,980,132</u>	<u>900,515</u>
Agency staff costs	26,852	16,598
Staff restructuring costs	8,761	-
	<u>2,015,745</u>	<u>917,113</u>

Staff restructuring costs comprise:
Severance payments £8,761

Included in staff restructuring costs are non-statutory/non-contractual severance payments totalling £8,761 (2017: £nil) which related to one payment to one member of staff of £8,761 (27/04/2018)

(b) Staff numbers

The average number of persons employed by the academy trust during the period was as follows:

	2018 Number	2017 Number
Charitable activities		
Teachers	21	8
Administration and support	50	18
Management	3	2
	<u>74</u>	<u>28</u>

(c) Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2018 Number	2017 Number
£60,000 - £70,000	-	-
£70,001 - £80,000	-	-
£80,001 - £90,000	-	-
£90,001 - £100,000	-	-
£100,001 - £110,000	-	-
£110,001 - £120,000	1	1
£120,001 - £130,000	-	-
£130,001 - £140,000	-	-

(d) Key management personnel

The key management personnel of the Academy Trust comprise the Trustees and the senior management team listed on page 3. The total amount of employee benefits (including employer pension contributions) received by key management personnel for their services to the Academy Trust were £283,657 (2017: £222,250).

11 Central Services

The academy trust has provided the following central services to its academies during the year: Include list of services, such as:

- human resources service
- financial services
- legal services
- payroll services
- management information software and support
- estates support services
- educational support services
- others as arising

The academy trust policy is to charge for these services on the basis of 4.9% of the original budget estimate of both the General Annual Grant from the ESFA and the Early Years grant received from local authorities. It was agreed in the School's original approved budget plan for 2017/18 that Inspire Academy would be charged an additional £25,000 in central service fee as a result of the level of additional operational support being provided to that School during 2017/18.

The actual amounts charged during the year were as follows :	2017/18 £'000	2016/17 £'000
Inspire Academy	73,203	60,000
Discovery Academy	23,116	15,000
Poplar Street Primary School	25,134	N/A
	121,453	75,000

12 Related party transactions - Trustees' remuneration and expenses

The chief executive officer only receives remuneration in respect of services they provide undertaking the role of chief executive officer under their contract of employment.

The value of trustees' remuneration and other benefits was as follows :

K Burns (principal and trustee):

Remuneration £110,000 - £115,000 (2017: £110,000 - £115,000)

Employer's pension contributions paid £10,000 - £15,000 (2017: £10,000 - £15,000)

During the period ended 31 August 2018, travel and subsistence expenses totalling £654.78 were reimbursed or paid directly to 3 members/trustees (2017: 255 to 1 trustee)

Other related party transactions are set out in Note 28.

13 Trustees' and Officers' insurance

The academy trust has opted into the Department for Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy trust business, and provides cover up to £10,000,000. It is not possible to quantify the trustees and officers indemnity element from the overall cost of the RPA scheme membership.

14 Tangible Fixed assets

	Leasehold land and buildings £	ICT equipment £	Furniture and equipment £	Total £
Cost				
At 1 September 2017	14,004,968	137,460	124,446	14,266,874
Additions	2,300,991	27,434	20,933	2,349,358
Disposals	-	-	-	-
At 31 August 2018	<u>16,305,959</u>	<u>164,894</u>	<u>145,379</u>	<u>16,616,232</u>
Accumulated depreciation				
At 1 September 2017	162,012	73,941	47,507	283,460
Charged in year	128,459	47,718	26,643	202,820
Disposals	-	-	-	-
At 31 August 2018	<u>290,471</u>	<u>121,659</u>	<u>74,150</u>	<u>486,280</u>
Net book values				
At 31 August 2017	13,842,955	63,518	76,939	13,983,412
At 31 August 2018	<u>16,015,488</u>	<u>43,235</u>	<u>71,229</u>	<u>16,129,952</u>

The trust's transactions relating to land and buildings include the acquisition of the 125 year peppercorn leasehold on Poplar Street Primary School which was donated to the trust at an estimated value of £2,212,165. The valuation of Poplar Street Primary School was based on the building insurance replacement cost provided by Tameside MBC. That valuation will be updated as part of the DFE/EFA new academy valuation process that is expected to conclude in January 2019.

The Trustees are of the opinion that the risks and rewards associated have been substantially transferred to the Academy and as such the land and buildings have been capitalised, with a corresponding entry shown in the Statement of Financial Activities, as donated income. The valuation basis has been estimated by reference to the expected rebuild costs.

The Trustees are satisfied that this basis most closely reflects an appropriate fair value for the asset.

15 Debtors

	2018 £	2017 £
Trade debtors	4,719	57,017
VAT Recoverable	83,730	38,933
Other debtors	935	-
Prepayments and accrued income	71,792	10,271
	<u>161,176</u>	<u>106,221</u>

16 Creditors: amounts falling due within one year

	2018 £	2017 £
Trade creditors	139,802	7,483
Other taxation and social security	-	-
ESFA Creditor: Abatement of grant	11,410	27,106
Other creditors	493	12,168
Accruals and deferred income	247,145	147,017
	<u>398,850</u>	<u>193,774</u>
Deferred Income		
Deferred Income at 1 September 2017	46,579	-
Released from previous years	-46,579	-
Resources deferred in the year	232,721	46,579
	<u>232,721</u>	<u>46,579</u>
Deferred income at 31 August 2018	<u>232,721</u>	<u>46,579</u>

At the balance sheet date the academy trust was holding funds received in advance for Pupil Premium, Universal Infant Free School Meals and Business Rates grants.

17 Creditors: amounts falling due after more than one year

	2018 £	2017 £
Other loans	-	100,000
	<u>-</u>	<u>100,000</u>

Carillion Services Limited who were the former sponsor of the Trust had previously provided a £100,000 cash advance which they had historically requested should be treated as an interest free loan. The associated amount had no agreed repayment dates or value and was shown in previous year's accounts as being available to the company until such date as both the company and Carillion Services Limited agree to any repayment. The mandatory DFE/EFA approval for sponsor loans was never requested.

Carillion Services Ltd started to be liquidated during January 2018 and they ceased to be the Trust sponsor on 10 January 2018. As part of the process of ending the sponsorship arrangement, it was agreed that neither of the Trust or former sponsor had any outstanding business to conclude with each other which includes the cash advance previously treated as a loan. Therefore the loan has been re-categorised as a donation.

18 Funds

	Balance at 1 September 2017 £	Incoming resources £	Resources Expended £	Gains, losses and transfers £	Balance at 31 August 2018 £
Restricted general funds					
General Annual Grant (GAG)	50,000	1,671,715	(1,241,637)	(302,338)	177,740
Start up grant from local authority	-	480,980	(480,980)	-	-
Pupil premium	-	113,915	(113,915)	-	-
Transfer on conversion	-	(351,705)	351,705	-	-
Pension reserve	(50,000)	-	(578,000)	264,000	(364,000)
Other grants	-	150,310	(150,310)	-	-
	<u>-</u>	<u>2,065,215</u>	<u>(2,213,137)</u>	<u>(38,338)</u>	<u>(186,260)</u>
Restricted fixed asset funds					
DFE/ESFA grants	-	18,534	(18,534)	-	-
Capital Expenditure from Revenue	-	-	-	302,338	302,338
Donated assets from local authority	13,818,268	2,212,165	(202,819)	-	15,827,614
	<u>13,818,268</u>	<u>2,230,699</u>	<u>(221,353)</u>	<u>302,338</u>	<u>16,129,952</u>
Total restricted funds	<u>13,818,268</u>	<u>4,295,914</u>	<u>(2,434,490)</u>	<u>264,000</u>	<u>15,943,692</u>
Total unrestricted funds	<u>178,392</u>	<u>294,959</u>	<u>(473,351)</u>	<u>-</u>	<u>-</u>
Total	<u>13,996,660</u>	<u>4,590,873</u>	<u>(2,907,841)</u>	<u>264,000</u>	<u>15,943,692</u>

The specific purposes for which the funds are to be applied are as follows: General Annual Grant and the Diseconomies/Start Up Grant from the Local Authority must be used for the normal running costs of the Trust and Academies. The restricted fixed asset funds added this year primarily relate to the donated land and buildings at Poplar Street Primary. Both of the Academies are newly opened Schools with relatively low numbers of children and are reliant on one off temporary funding allocations from the Local Authority during the first few years after they open. This is due the relative disproportionate cost of operating Schools that only have some year groups with children in them.

Analysis of Academies by fund balance:

	2018 £	2017 £
Inspire Academy	46,434	117,159
Discovery Academy	53,637	21,037
Poplar Street Primary School	(12,625)	-
Victorious Academies Trust	90,294	90,196
Total before fixed asset and pension reserve	<u>177,740</u>	<u>228,392</u>
Restricted fixed asset fund	16,129,952	13,818,268
Pension reserves	(364,000)	(50,000)
Total	<u>15,943,692</u>	<u>13,996,660</u>

Comparative information in respect of the preceding period is as follows :

	Balance at 1 September 2016 £	Incoming resources £	Resources Expended £	Gains, losses and transfers £	Balance at 31 August 2017 £
Restricted general funds					
General Annual Grant (GAG)	-	673,708	(623,708)	-	50,000
Start up grant from local authority	30,524	316,438	(346,962)	-	-
Pupil premium	-	35,420	(35,420)	-	-
Other ESFA/DFE grant	62,668	70,682	(133,350)	-	-
Other government grants	13,428	-	(13,428)	-	-
Governance costs	(34,020)	-	34,020	-	-
Pension reserve	(10,000)	-	(47,000)	7,000	(50,000)
Other grants	-	-	-	-	-
	62,600	1,096,248	(1,165,848)	7,000	-
Restricted fixed asset funds					
DFE/ESFA grants	-	4,745	(4,745)	-	-
Donated assets from local authority	6,227,306	7,739,251	(148,289)	-	13,818,268
	6,227,306	7,743,996	(153,034)	-	13,818,268
Total restricted funds	6,289,906	8,840,244	(1,318,882)	7,000	13,818,268
Total unrestricted funds	26,204	467,166	(314,978)	-	178,392
Total	6,316,110	9,307,410	(1,633,860)	7,000	13,996,660

A current year 12 months and prior year 12 months combined position is as follows:

	Balance at 1 September 2016 £	Incoming resources £	Resources Expended £	Gains, losses and transfers £	Balance at 31 August 2018 £
Restricted general funds					
General Annual Grant (GAG)	-	2,345,423	(1,865,345)	(302,338)	177,740
Start up grant from local authority	30,524	797,418	(827,942)	-	-
Pupil premium	-	149,335	(149,335)	-	-
Transfer on conversion	-	(351,705)	351,705	-	-
Pension reserve	(10,000)	-	(625,000)	271,000	(364,000)
Other grants	42,076	220,993	(263,068)	-	-
	62,600	3,161,463	(3,378,985)	(31,338)	(186,260)
Restricted fixed asset funds					
DfE/ESFA grants	-	23,279	(23,279)	-	-
Capital Expenditure from Revenue	-	-	-	302,338	302,338
Donated assets from local authority	6,227,306	9,951,416	(351,108)	-	15,827,614
	6,227,306	9,974,695	(374,387)	302,338	16,129,952
Total restricted funds	6,289,906	13,136,158	(3,496,372)	14,000	15,943,692
Total unrestricted funds	26,204	762,215	(788,329)	-	-
Total	6,316,110	13,898,283	(4,284,701)	14,000	15,943,692

19 Analysis of net assets between funds

Fund balances at 31 August 2018 are represented by:

	Unrestricted funds £	Restricted general funds £	Restricted fixed asset funds £	Total £
Tangible fixed assets	-	-	16,129,952	16,129,952
Current assets	398,850	177,740	-	576,590
Current liabilities	(398,850)	-	-	(398,850)
Non-current liabilities	-	-	-	-
Pension scheme liability	-	(364,000)	-	(364,000)
	-	(186,260)	16,129,952	15,943,692

Comparative information in
respect of the preceding period is
as follows :

	£	£	£	£
Tangible fixed assets	170,463	-	13,801,471	13,971,934
Current assets	307,023	50,000	-	357,023
Current liabilities	(193,774)	-	-	(193,774)
Non-current liabilities	(100,000)	-	-	(100,000)
Pension scheme liability	-	(50,000)	-	(50,000)
	183,712	-	13,801,471	13,985,183

20 Capital Commitments

	2018 £	2017 £
Contracted for, but not provided in the financial statements	-	-

21 Commitments under operating leases

	2018 £	2017 £
At 31 August 2018 the total of the academy trust's future minimum lease payments under non-cancellable operating leases was:		
Amounts due within one year	10,569	7,300
Amounts due between one and five years	16,752	18,330
Amounts after five years	-	-
	<u>27,321</u>	<u>25,630</u>

22 Reconciliation of net incoming resources to net cash inflow from operating activities

	2018 £	2017 £
Net Income/(Expenditure)	1,683,032	7,673,550
Adjusted for:		
Depreciation	202,819	180,289
Capital grants from DfE and other capital income (note 3)	(2,230,699)	(7,743,996)
Interest receivable (note 6)	-	-
Defined benefit pension scheme obligation inherited (note 29)	424,000	
Defined benefit pension scheme cost less contributions payable (note 27)	147,000	47,000
Defined benefit pension scheme finance cost (note 27)	7,000	
Decrease/(Increase) in debtors (note 14)	(54,955)	(25,282)
Increase/(Decrease) in creditors (note 15/16)	105,075	49,282
Increase/(Decrease) in provisions	-	-
Net cash inflow from operating activities	<u>283,272</u>	<u>180,843</u>

23 Cash flows from financing activities

	2018 £	2017 £
Repayments of borrowing	-	-
Net cash flow from financing activities	<u>-</u>	<u>-</u>

24 Cash flows from investing activities

	2018 £	2017 £
Purchase of tangible fixed assets	(137,194)	(197,144)
Capital grants from DfE/ESFA	18,534	4,745
Net cash flow from investing activities	<u>(118,660)</u>	<u>(192,399)</u>

25 Analysis of cash and cash equivalents

	2018 £	2017 £
Cash in hand and at bank	415,414	250,802

26 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

27 Pension and similar obligations

The academy trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Greater Manchester Pension Fund (GMPF). Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2012 and of the LGPS 31 August 2018.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies and, from 1 January 2007, automatic for teachers in part-time employment following appointment or a change of contract, although they are able to opt out.

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis – these contributions along with those made by employers are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2012 and in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014. The valuation report was published by the Department for Education on 9 June 2014. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 16.48% of pensionable pay (including a 0.08% employer administration charge)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £191,500 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £176,600 million giving a notional past service deficit of £14,900 million
- an employer cost cap of 10.9% of pensionable pay will be applied to future valuations
- the assumed real rate of return is 3.0% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.75%. The assumed nominal rate of return is 5.06%.
- The TPS valuation for 2012 determined an employer rate of 16.48%, which was payable from September 2015. The next valuation of the TPS is currently underway based on April 2016 data, whereupon the employer contribution rate is expected to be reassessed and will be payable from 1 April 2019.

The employer's pension costs paid to TPS in the period amounted to £131,547 (2017: £58,546).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The academy trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy trust has set out above the information available on the scheme.

Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2018 was £154,000 (2017: £47,000), of which employer's contributions totalled £113,000 (2017: £35,000) and employees' contributions totalled £41,000 (2017: £12,000). The agreed contribution rate for the Trust is 17.2% per cent for employers. The LGPS employee contribution rates are banded based on salary earned and the employee salary bands and corresponding contribution rates are as follows:

Actual Pensionable Pay	Employee contribution rate %
Up to £14,100	5.50%
£14,101 - £22,000	5.80%
£22,001 - £35,700	6.50%
£35,701 - £45,200	6.80%
£45,201 - £63,100	8.50%
£63,101 - £89,400	9.90%
£89,401 - £105,200	10.50%
£105,201 - £157,800	11.40%
£157,801 or more	12.50%

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Principal Actuarial Assumptions:

	At 31 August 2018	At 31 August 2017
Rate of increase in salaries	3.1%	3.2%
Rate of increase for pensions in payment/inflation	2.3%	2.4%
Discount rate for scheme liabilities	2.8%	2.5%
Inflation assumption (CPI)	2.3%	2.4%
Commutation of pensions to lump sums	50%	50%

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2018	2017
<i>Retiring today:</i>		
Males	21.5 years	21.5 years
Females	24.1 years	24.1 years
<i>Retiring in 20 years:</i>		
Males	23.7 years	23.7 years
Females	26.2 years	26.2 years

Sensitivity Analysis

	At 31 August 2018 £	At 31 August 2017 £
0.5% Increase in the Pension Increase Rate (CPI)	192,000	23,000

0.5% Increase in the Salary rate	78,000	-
0.5% Increase in Real Discount rate	275,000	23,000

Local Government Pension Scheme

The Academy's share of the assets in the scheme were:

	Fair value at 31 August 2018 £
Equities	741,200
Government bonds	174,400
Property	76,300
Cash	98,100
	1,090,000

The actual return on scheme assets was £12,000 (2017: £8,000)

Amounts recognised in the Statement of Financial Activities:

	£
Current service cost	(260,000)
Interest income	12,000
Interest cost	(19,000)
Total amount recognised in the SOFA	(267,000)

Changes in the present value of defined benefit obligations were as follows:

	2018 £
At 1 September	117,000
Transferred in on existing academies joining the academy trust	1,234,000
Current service cost	260,000
Interest cost	19,000
Employee Contributions	41,000
Actuarial gain	(217,000)
At end of year	1,454,000

Movements in the fair value of the Academy's share of scheme assets:

	2018 £
At 1 September	67,000
Transferred in on existing academies joining the academy trust	810,000
Actuarial gain	47,000
Interest Income	12,000
Employer Contributions	113,000
Employee Contributions	41,000
At end of year	1,090,000

28 Related party transactions

Owing to the nature of the academy trust and the composition of the board of trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest. All transactions involving such organisations are conducted in accordance with the requirements of the AFH and with the academy trust's financial regulations and normal procurement procedures relating to connected and related party transactions. The following related party transactions took place in the financial period.

Expenditure Related Party Transaction

During the year Carillion Services Ltd – a company which Mr R Holt (trustee) and Mrs Ann Ramsey (trustee) were connected to through their employment within the Carillion group - provided Facilities Management services to both Inspire Academy and Discovery Academy at a cost of £102,783 (2017: £240,611)

Income Related Party Transaction

During the year Carillion Services Ltd - a company which Mr R Holt (trustee) and Mrs Ann Ramsey (trustee) were connected to through their employment within the Carillion group - paid £1,620 to the Trust in relation to training provided by the Chief Executive

29 Academy Conversion

On 1 April 2018 Poplar Street Primary School converted to academy status under the Academies Act 2010 and all of the operations and liabilities were transferred to Victorious Academies Trust for £nil consideration. Poplar Street Primary School land and buildings were transferred under a long lease of 125 years with a peppercorn rent of £nil.

The Poplar Street Primary School transfer has been accounted for using the acquisition method. The assets and liabilities transferred were valued at their fair value and recognised in the balance sheet under the appropriate headings with a corresponding net amount recognised as incoming resources in the Statement of Financial Activities as voluntary income.

Poplar Street Primary School	Unrestricted funds £	Restricted general funds £	Restricted fixed asset funds £	Total 2018 £
Leasehold land and buildings	-	-	2,212,165	2,212,165
Other fixed assets	-	-	-	-
Surplus on Local Authority funds	-	72,295	-	72,295
LGPS pension deficit	-	(424,000)	-	(424,000)
	-	(351,705)	2,212,165	1,860,460

